

FACILITATING ORGANIZATIONAL DEATH

CAMILLE ACEY
OCTOBER 2023



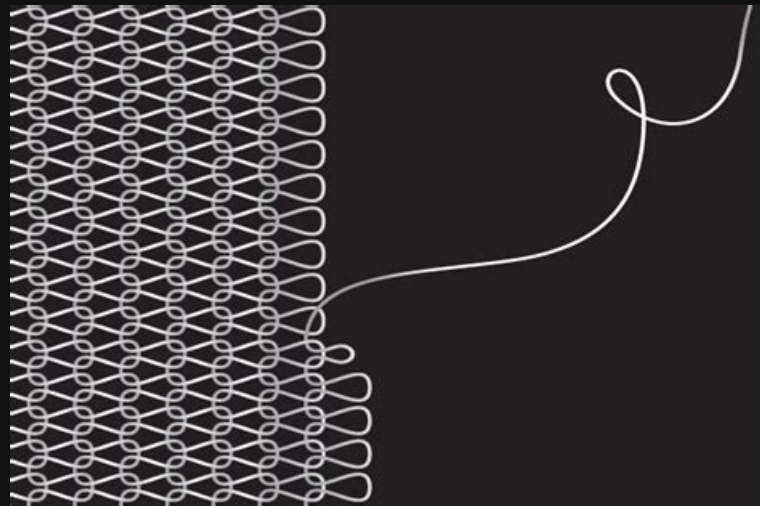
WHAT I NEED FROM YOU TODAY

- Attention
- Save comments for after presentation (not in chat, please!)
- Confidentiality
- Suggestions of:
 - people I should talk to,
 - things I should read, and
 - anything else to consider



THE WHAT

- Creating and holding space
 - Linear. “structured” space
 - Legal
 - Spatial
 - Relational
 - Digital
 - Amorphous, “squishy space”
 - Emotions – trauma, grief, sense of self
 - Transforming relationships



THE WHY

- Coops
- Collectives
- Nonprofits
- Relationships



THE WHY

- Lots of:
 - confusion, misdirection, upset
 - untied/loose ends
 - knowledge lost
 - broken friendships and bad feelings



GUIDING PRINCIPLES

- Attachment theory
- Service design – endings/ Joe Macleod
- Death doula practice
- Global healing practices
 - Grief, climate crisis



AREAS OF FOCUS

- Origin Story
- Relationships to grief and loss
- Regrets
- Dashed hopes
- Nuts and bolts practical stuff
- Interpersonal relationships
- Leaving breadcrumbs/scattering remains



CASE STUDY 1: JEFFERTS COMMUNITY FOOD COOPERATIVE



- In Life:
 - Community grocery store
 - All volunteer-run
 - 2016 – 2019
 - Ran out of money, lost volunteers
- In Death:
 - Knowledge loss
 - Confusion to community (rollgate situation)
 - Lack of shutdown support



CASE STUDY 2: THE ADA INITIATIVE



- In Life:
 - Advocacy organization for women in open tech and culture
 - 2011 – 2015
 - Closed down quickly/mysteriously and without community involvement
- In Death:
 - Many broken relationships, broken trust and ill-will
 - Good digital breadcrumbs



SERVICES TO OFFER

- Blocks of time
- Accountability
- Solid plans
- Venting and emoting
- Archival support



CHALLENGES

- Time
- Funding the work
- Attachment theory/ separation and trauma
- Imposter syndrome



CURRENT NEEDS/ASKS

- More stories
- Test subjects
- Partnerships for data stewardship
- Accountability buddies
- Anthology?
- Work



CURRENT NEEDS/ASKS

- More stories
- Test subjects
- Partnerships for data stewardship
- Accountability buddies
- Anthology?
- Work

